# Lagfin <br> Campari Group Holding Company 

## Lagfin S.C.A.,

Société en Commandite par Actions

## SEPARATE FINANCIAL STATEMENTS

PREPARED IN ACCORDANCE WITH IFRS
AS ADOPTED BY THE EUROPEAN UNION

## CONTENTS

Pages
Management's Report ..... 1-3
Independent Auditor's Report ..... 4-6
Statement of Profit\&Loss and Other Comprehensive Income ..... 7
Statement of Financial Position ..... 8-9
Statement of Changes in Equity ..... 10
Statement of Cash Flows ..... 11
Notes to the Financial Statements ..... 12-35

Lagfin S.C.A.,

## Société en commandite par actions

Registered office: 3, Rue des Bains, L-1212 Luxembourg
R.C.S. Luxembourg: B 51599

Management's report for the year ended 31 December 2021

To the Shareholders,
we have the pleasure to submit to your approval the Financial Statements of Lagfin S.C.A., Société en Commandite par Actions ('Lagfin' or the 'Company') for the year ended 31 December 2021 (the '2021 Financial Year'), prepared, for the first time, in accordance with IFRS.

## 1. Financial situation of the Company

The 2021 Financial Year total balance sheet amounts to $€ 2.303 .808 .877,35$.
The 2021 Financial Year accounts show a comprehensive income of $€ 171.469 .854,27$.
We propose to allocate the 2021 Financial Year result to the profits brought forward from previous years.

## 2. Relevant events during the 2021 Financial Year

As of December 31st, 2021 the Company's subscribed capital amounts to $€ 3.717 .200,00$ and is divided into 46.465 fully paid-in shares with a par value of $€ 80,00$ per share.

In 2021 the Company increased the capital endowment of its two branches (the 'Italian Branch' and the 'Swiss Branch', each of the Branches a 'Branch' and the two Branches collectively the 'Branches') of a cumulative amount of $€ 154.845 .098,94$.

In 2021 the Company acquired several real estate properties. A flat in Paris was acquired directly while various other real estate properties in Italy, the UK and the US were purchased through specially created fully owned subsidiaries.

In 2021 the Swiss Branch, which is the Group's main investment entity increased its endowment. The investments performed in 2021 show a high degree of diversification in terms of financial activity, market and currency, in order to mitigate risk, also in light of the increased volatility resulting from the Covid-19 pandemic and the energy crisis. Particularly, the Swiss Branch increased its position in the international equity markets (both directly and through externally managed funds). To carry on its strategy more efficiently, in 2021 the Swiss Branch hired a new Investment manager.

As per the Italian Branch, the main events were the following:

- in April 2021, the liquidation of two investment funds was concluded and the relevant proceeds were collected for the amount of $€ 9.200 .000,00$ and an amount of $€ 34.418 .677,26$ was cashed as dividend from the controlling stake in Davide Campari-Milano N.V. ('Campari');
- in July and August 2021, two loan facility agreements were entered into: a revolving credit facility ('RCF') of $€ 150.000 .000,00$ and a term loan of $€ 80.000 .000,00$;
- in July 2021, the first interest instalment of the $€ 330.000 .000,00$ Exchangeable Bonds due in 2025, was duly paid off for the amount of $€ 6.600 .000,00$;
- in October 2021, following the expiring of a life insurance policy, the Italian Branch cashed in $€ 5.800 .000,00$;
- in December 2021, four life insurance policies were sold for the price of $€ 4.200 .000,00$.

The Company's financial position and performance were only marginally affected by the spread of the Covid19 pandemic and the Company has determined that the related events do not imply any adjustment for its assets.

## 3. Relevant events since the end of the 2021 Financial Year

In January 2022 and February 2022, the Company entered into two term loan facility agreements for the amounts of, respectively, $€ 50.000 .000,00$ and $€ 100.000 .000,00$.

In February 2022, a number of countries (including various EU countries, the UK and the US) imposed sanctions against certain Russian entities and individuals as a result of the official recognition of the Donetsk People Republic and Lugansk People Republic by the Russian Federation. Announcements of potential additional sanctions have been made following military operations initiated by Russia against Ukraine on February 24 ${ }^{\text {th }}, 2022$.

Due to the growing geopolitical tensions, since February 2022, there has been a significant increase in volatility on the financial markets, as well as a significant depreciation of the Russian Ruble against the US\$ and the $€$. It is expected that these events may affect the activities of Russian enterprises in various sectors of the economy. The Company estimates that the related events do not imply any adjustment for its assets.

## 4. Likely future development

As for the future developments of the activity, the Company expects to develop normally in 2022.

## 5. Research and development activity

The Company is constantly engaged in finding new investment and business developments opportunities.

## 6. Acquisition of own shares

During the 2021 Financial Year, the Company did not acquire any of its own shares.

## 7. Existence of branches

The Company has two branches, one in Milano, Italy, and one in Paradiso (Lugano), Switzerland.

We hereby ask you to approve the 2021 Financial Year statements as submitted to you and to give us discharge for the preparation of the annual accounts and to the 'Reviseur d'Entreprise' who issued his report on these accounts.

Luxembourg, 25 March 2022

## Artemisia Management S.A., Société Anonyme

## Acting as General Manager

of Lagfin S.C.A., Société en Commandite par Actions


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Société anonyme

35E, Avenue John F. Kennedy L-1855 Luxembourg

Tel: +352 421241
www.ey.com/luxembourg
B.P. 780

L-2017 Luxembourg
R.C.S. Luxembourg B 47771 TVA LU 16063074

## Independent auditor's report

To the Partners of
Lagfin S.C.A.
3, Rue Des Bains,
L-1212 Luxembourg

## Report on the audit of the financial statements

## Opinion

We have audited the financial statements of Lagfin S.C.A. (the "Company"), which comprise the statement of financial position as at 31 December 2021, and the statement of comprehensive income, the statement of changes in equity and statement of cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as at 31 December 2021, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRS") as adopted by the European Union.

## Basis for Opinion

We conducted our audit in accordance with the Law of 23 July 2016 on the audit profession (the "Law of 23 July 2016") and with International Standards on Auditing ("ISAs") as adopted for Luxembourg by the "Commission de Surveillance du Secteur Financier" ("CSSF"). Our responsibilities under the Law of 23 July 2016 and ISAs as adopted for Luxembourg by the CSSF are further described in the "responsibilities of the "réviseur d'entreprises agrée" for the audit of the financial statements" section of our report. We are also independent of the Company in accordance with the International Code of Ethics for Professional Accountants, including International Independence Standards, issued by the International Ethics Standards Board for Accountants ("IESBA Code") as adopted for Luxembourg by the CSSF together with the ethical requirements that are relevant to our audit of the financial statements, and have fulfilled our other ethical responsibilities under those ethical requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Other information

The General Partner is responsible for the other information. The other information comprises the information included in the management report but does not include the financial statements and our report of the "réviseur d'entreprises agréé" thereon.

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Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report this fact. We have nothing to report in this regard.

## Responsibilities of the General Partner for the financial statements

The General Partner is responsible for the preparation and fair presentation of these financial statements in accordance with IFRS as adopted by the European Union relating to the preparation and presentation of the financial statements, and for such internal control as the General Partner determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
In preparing the financial statements, the General Partner is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the General Partner either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

## Responsibilities of the "réviseur d'entreprises agrée" for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a report of the "reviseur d'entreprises agreé" that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Partner.

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- Conclude on the appropriateness of General Partner's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the General Partner's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report of the "réviseur d'entreprises agrée" to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report of the "réviseur d'entreprises agrée". However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Report on other legal and regulatory requirements

The management report is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

Ernst \& Young
Société anonyme
Cabinet de révision agrée


## STATEMENT OF PROFIT AND LOSS

for the year ended 31 December 2021

|  | Notes | 31 December 2021 | 31 December 2020 |
| :---: | :---: | :---: | :---: |
| Rental income |  | 927.282,80 | 1.780.840,05 |
| Other income | 7 | 279.017,16 | 12.155.075,78 |
| Raw materials and external services | 8 | $(5.880 .328,31)$ | $(10.319 .887,58)$ |
| Staff expenses | 9 | $(1.792 .837,30)$ | $(1.415 .436,72)$ |
| Other expenses | 10 | $(1.516 .181,93)$ | $(3.382 .570,31)$ |
| Value adjustments of formation expenses, tangible and intangible assets | 11 | $(2.646 .309,86)$ | $(2.941 .125,17)$ |
| OPERATING RESULT |  | $(10.629 .357,44)$ | $(4.123 .103,95)$ |
| Share of profit of subsidiaries/investees | 12 | 153.651.169,79 | 103.141.664,14 |
| Financial income | 12 | 31.206.703,71 | 16.296.194,15 |
| Financial expense | 12 | $(102.581 .184,80)$ | $(41.776 .613,41)$ |
| PROFIT BEFORE TAXATION |  | 71.647.331,27 | 73.538.140,93 |
| Tax expense | 13 | 25.421.690,04 | 11.472.884,20 |
| Deferred taxes | 13 | $(7.730 .096,77)$ | $(4.594 .048,54)$ |
| PROFIT (LOSS) FOR THE YEAR |  | 89.338.924,54 | 80.416.976,59 |
| STATEMENT OF OTHER COMPREHENSIVE INCOME for the year ended 31 December 2021 |  |  |  |
|  | Notes | 31 December 2021 <br> $€$ | 31 December 2020 |
| PROFIT (LOSS) FOR THE YEAR |  | 89.338.924,54 | 80.416.976,59 |
| Valuation |  | 83.128.471,39 | $(279.047 .956,09)$ |
| Davide Campari-Milano N.V. <br> Related income tax effect |  | $(997.541,66)$ | 3.348.575,47 |
| Items reclassified to the statement of profit and loss |  | 82.130.929,73 | $(275.699 .380,62)$ |
| TOTAL COMPREHENSIVE INCOME |  | 171.469.854,27 | (195.282.404,03) |

## STATEMENT OF FINANCIAL POSITION for the year ended 31 December 2021

Notes
31 December 2021
31 December 2020
1 January 2020

Non-current assets
Tangible
14
$989.837,50$
$151.597 .220,67$
848.299,04
910.673,17
77.402.912,92
3.658.344,38 3.786.975,45 3.921.249,92
1.686.433.115,24 1.466.171.062,00
$8.431 .150,15$
13.567.422,87
3.562.143,67
136.410.898,96

Other
18
non-current assets

Total non-current assets

## Current assets

| Trade receivables |  | 17.317,41 | 858.088,59 | 1.542.103,62 |
| :---: | :---: | :---: | :---: | :---: |
| Cash and securities | 19 | 385.120.176,76 | 379.154.695,25 | 146.539.370,39 |
| Tax receivables |  | 2.212.040,25 | 8.366.923,54 | 2.611.656,11 |
| Other current assets | 20 | 53.515.901,85 | 9.859.006,22 | 22.333.832,07 |
| Total current assets |  | 440.865.436,27 | 398.238.713,60 | 173.026.962,18 |
| TOTAL ASSETS |  | 2.303.808.877,35 | 2.015.749.644,49 | 1.796.730.966,00 |

## STATEMENT OF FINANCIAL POSITION

for the year ended 31 December 2021

Notes
31 December 2021
31 December 2020
1 January 2020
$€$

## Equity

Capital
Share premium and other reserves Legal reserve

Reserve FTA
Result brought forward Profit (Loss) of the year

Total equity

Non-current liabilities
Bonds
Non-current financial liabilities Other liabilities
Deferred taxes liabilities

## Total <br> non-current liabilities

Current liabilities 22
Loans due to banks
Current financial liabilities
Trade payables
Tax liabilities
Other liabilities

Total current liabilities

21
$3.717 .200,00$
1.024.562.087,11 371.720,00 172.092.219,67
49.722.936,58
171.469.854,27
1.421.936.017,63 22
315.183.234,86
$310.414 .232,70$
229.646.264,85
431.874,66
19.369.747,76
564.631.122,13
157.940.591,57
29.060.448,39
4.170.786,46
8.210.561,99
117.859.349,17
317.241.737,58
3.717.200,00

| $1.215 .066 .329,24$ | $1.212 .181 .852,32$ |
| ---: | ---: |
| $371.720,00$ | $200.000,00$ |
| $172.092 .219,67$ | $172.092 .219,67$ |
| $50.737 .662,09$ | $39.466 .568,66$ |
| $(195.282 .404,03)$ | $11.356 .396,43$ |

1.246.702.726,97
3.717.200,00
1.212.181.852,32
200.000,00
172.092.219,67
11.356.396,43
1.439.014.237,08

| $175.161 .440,07$ | $87.002 .136,90$ |
| ---: | ---: |
| $285.050,24$ | $344.341,38$ |
| $15.012 .596,63$ | $18.853 .257,90$ |

500.873.319,64
106.199.736,18
207.124.472,23
20.076.336,31
20.746.624,76
3.433.900,26
135.689,17
251.517.022,73

TOTAL LIABILITIES
2.303.808.877,35
2.015.749.644,49
1.796.730.996,00

## STATEMENT OF CHANGES IN EQUITY

## for the year ended 31 December 2021

|  | Notes | Capital | Reserve $€$ | Legal reserve $€$ | Reserve FTA | Result brought forward | Result of the financial year | Total $€$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As of 1 January 2020 |  | 3.717.200,00 | 1.212.181.852,32 | 200.000,00 | 172.092.219,67 | 39.466.568,66 | 11.356.396,43 | 1.439.014.237,08 |
| Allocation of previous year's result |  | - | - | 171.720,00 | - | 11.184.676,43 | (11.356.396,43) | - |
| Dividends distributed |  | - | $(34.401 .000,00)$ | - | - | - | - | $(34.401 .000,00)$ |
| Adjustment on merger |  | - | 37.285.476,92 | - | - | 86.417,00 | - | 37.371.893,92 |
|  |  | - | - | - | - | - | - | - |
| Profit (Loss) for the year |  | - | - | - | - | - | 80.416.976,59 | 80.416.976,59 |
| Result OCI |  | - | - | - | - | - | $(275.699 .380,62)$ | (275.699.380,62) |
| Total Profit (Loss) for the period |  | - | - | - | - | - | $(195.282 .404,03)$ | $(195.282 .404,03)$ |
| As of 31 December 2020 |  | 3.717.200,00 | 1.215.066.329,24 | 371.720,00 | 172.092.219,67 | 50.737.662,09 | (195.282.404,03) | 1.246.702.726,97 |
| Allocation of previous year's result |  | - | $(194.267 .678,52)$ | - | - | (1.014.725,51) | 195.282.404,03 | - |
| Dividends distributed |  | - | - | - | - | - | - | - |
| Adjustment on merger |  | - | 3.763.436,39 | - | - | - | - | 3.763.436,39 |
|  |  | - | - | - | - | - | - | - |
| Profit (Loss) for the year |  | - | - | - | - | - | 89.338.924,54 | 89.338.924,54 |
| Result OCI |  | - | - | - | - | - | 82.130.929,73 | 82.130.929,73 |
| Total Profit (Loss) for the period |  | - | - | - | - | - | 171.469.854,27 | 171.469.854,27 |
| As of 31 December 2021 |  | 3.717.200,00 | 1.024.562.087,11 | 371.720,00 | 172.092.219,67 | 49.722.936,58 | 171.469.854,27 | 1.421.936.017,63 |

Lagfin S.C.A.,
Société en Commandite par Actions
Notes to the financial statements
As of 31 December 2021

## STATEMENT OF CASH FLOWS

for the year ended 31 December 2021

Operating profit (loss)
Depreciation and amortisation
Change in net operating working capital
Income taxes refund (paid)
Other changes
Other operating items
Cash flow generated from (used in) operating activities

| Purchase of tangible and intangible fixed assets | 14 | (24.746.949) | (49.263.617) |
| :---: | :---: | :---: | :---: |
| Change in investments in subsidiaries, associates and joint-ventures |  | (17.901.089) | (283.169.358) |
| Dividends received | 17 | 34.418.677 | 32.582 .880 |
| Cash flow generated from (used in) investing activities |  | (8.229.361) | (299.850.095) |
| Proceeds from issue of bonds, notes and debentures |  | 89.861 .817 | 492.326.140 |
| Proceeds (repayment) from non-current borrowings |  | (64.000.000) | (101.074.412) |
| Repayment of non-current borrowings |  | 514.049 |  |
| Interests paid (received) on other financial items |  | (4.268.845) | (9.194.763) |
| Inflows (outflows) of other financial items |  | 1.117.127 | 29.769 |
| Cash flow generated from (used in) financing activities |  | 23.224.148 | 382.086.734 |
| Net change in cash and cash equivalents: increase (decrease) |  | 5965482 | 232.615.325 |
| Cash and cash equivalents at the beginning of period |  | 379.154.695 | 146.539 .370 |
| Cash and cash equivalents at end of period |  | 385.120.177 | 379.154.695 |

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021

## 1. GENERAL INFORMATION

Lagfin S.C.A., Société en Commandite par Actions (the 'Company') was incorporated under the law of Luxembourg on 22 June 1995 for an unlimited period as a Société Anonyme.

The registered office of the Company is established in Luxembourg (Grand Duchy of Luxembourg).
On 7 November 2016 the Company changed its legal form to become a Société en Commandite par Actions.

The main corporate object of the Company is the direct and/or indirect holding and maintenance of the majority of the voting rights of Davide Campari-Milano N.V. ('Campari'), in order to guarantee the control of the Campari Group.

The Company established on 2 August 2018 a branch in Sesto San Giovanni (MI), Italy, named Lagfin S.C.A. - Succursale di Sesto San Giovanni (the 'Italian Branch'), which eventually, after the transfer of its corporate seat to Milan, via Lorenzo Mascheroni 19, became Lagfin S.C.A.- Italian Branch and on 27 August 2018, a branch in Paradiso (Lugano), Switzerland, named Lagfin S.C.A. Lussemburgo, Succursale di Paradiso (the 'Swiss Branch') (each of the Branches a 'Branch' and the two Branches collectively the 'Branches').

The Company's financial year runs from January $1^{\text {st }}$ to 31 December $31^{\text {st }}$.
The Company prepares its consolidated financial statements, which are then made available at its corporate seat, in accordance with International Financial Reporting Standards ('IFRS').

## 2. BASIS OF PREPARATION

These financial statements have been prepared in accordance with IFRS, as endorsed by the European Union, issued and effective as of 31 December 2021. The preparation of the financial statements in conformity with IFRS requires the use of certain critical accounting estimates. The areas where assumptions and estimates are significant to the financial statements are disclosed in Note 4.

The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

### 2.1 First-time adoption of IFRS

The financial statements for the year ended 31 December 2021 are the first set of accounts prepared by the Company under IFRS, and the applicable provisions of IFRS are described in the summary of significant accounting policies. Previously, the Company prepared its financial statements in accordance with the provisions of the Luxembourg Generally Accepted Accounting Principles ('Lux GAAP'). The Luxembourg Law allows the Company to switch from preparing financial statements from Lux GAAP to IFRS. Refer to Note 24 for information on how the Company adopted IFRS.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Company adopted all the new and revised IFRS that are relevant to its operations and are effective for the accounting periods beginning on 1 January 2021. The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been applied to the current financial year and to the comparative figures.

### 3.1. Property, plant and equipment

Property, plant and equipment are recorded at acquisition or production cost, gross of capital grants (if received) and directly charged expenses, and are not revalued. Subsequently, tangible fixed assets are

Lagfin S.C.A.,<br>Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021
recorded at cost net of accumulated depreciation and any impairment losses. Any costs incurred after purchase are only capitalised if they increase the future financial benefits generated by using the asset. The replacement costs of identifiable components of complex assets are allocated to assets on the statement of financial position and depreciated over their useful life. The residual value recorded for the component being replaced is allocated to the statement of profit or loss; other costs are charged to profit or loss when the expense is incurred.

Financial expenses incurred in respect of investments in assets which normally take a substantial period of time to be prepared for use or sale are capitalised and depreciated over the useful life of the asset class to which they belong. All other financial expenses are posted to the statement of profit or loss when incurred. Ordinary maintenance and repair expenses are expensed in profit or loss in the period in which they are incurred.

When the tangible asset consists of several significant components with different useful lives, depreciation is applied to each component individually. The amount to be depreciated is represented by the carrying amount, less the estimated residual value, at the end of its useful life, if this value is significant and can reasonably be determined. Land, even if acquired in conjunction with a building, is not depreciated, and nor are available-for-sale tangible assets, which are reported at the lower of their carrying amount and fair value less cost to sell.

The depreciation rate ranges are as follows:
-buildings: 2\%-3\%;

- general plant:
- furniture and fixtures: 12\%-33,33\%;
- electronic office machines and equipment: 20\%-33\%;
- telephone systems, cellular telephones and motor vehicles:

25\%.
Depreciation ceases on the date on which the asset is classified as held for sale or on which the asset is derecognised for accounting purposes, whichever occurs first. A tangible asset is derecognised from the statement of financial position at the time of sale or when there are no future economic benefits associated with its use or disposal. Any profits or losses are included in the statement of profit or loss in the year of this derecognition

### 3.2 Information technology

If there are current obligations for dismantling or removing assets and cleaning up the related sites, the carrying amount of the assets includes the estimated costs (discounted to present value) to be incurred when the structures are abandoned, which are posted as an offsetting entry to a specific provision. These assets are depreciated using the policies and rates indicated below. Depreciation is applied using the straight-line method, based on each asset's estimated useful life as established in accordance with the company's plans for use of such assets, taking into account wear and tear and technological obsolescence, and the likely estimated realisable value net of disposal costs.

### 3.3 Investment properties

Property and buildings held to generate rental income (investment property) are valued at cost less accumulated depreciation and impairment losses. The depreciation rate for buildings is that used for the relevant fixed asset category. Investment property is derecognised from the statement of financial position when sold or when it becomes permanently unusable and no future economic benefits are expected from its disposal.

### 3.4 Intangible assets

Intangible assets include all assets without any physical form that are identifiable, controlled by the company and capable of producing future economic benefits, as well as goodwill when purchased for a consideration. Intangible assets acquired are recorded under assets, when it is likely that the use of the assets will generate future economic benefits, and when the cost can be reliably determined. If acquired

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021
separately, these assets are reported at acquisition cost including all allocable ancillary costs on the acquisition date.

Subsequently, intangible assets are recorded at cost net of accumulated amortisation and any impairment losses. Intangible assets with a finite life are amortised on a straight-line basis in relation to their remaining useful life, taking into account losses due to a reduction in the cumulative value. The period of amortisation of intangible assets with a finite life is reviewed at least at the end of every financial year in order to ascertain any changes in their useful life, which, if identified, will be treated as changes in estimates.

The depreciation rate ranges are as follows:

- licenses: 33,3\%;
- concessions: based on the expiry of the relevant right.

Costs relating to industrial patents, concessions, licences and other intangible fixed assets are recorded on the assets side of the statement of financial position only if they are able to produce future economic benefits for the Company. These costs are amortised based on the period of use, if this can be determined, or according to the contract term. Software licences represent the cost of purchasing licences and, if incurred, external consultancy fees; there are normally no cost associated with internal personnel costs necessary for development. These costs are recorded in the year in which the internal or external costs are incurred for training personnel and other related costs.

### 3.5 Financial assets

Financial assets include investments, short-term securities and financial receivables, which in turn include the positive fair value of financial derivatives, trade and other receivables and cash and cash equivalents. Specifically, cash and cash equivalents include cash, bank deposits and highly liquid securities that are readily convertible into cash and are subject to an insignificant risk of a change in value. Deposits and securities included in this category mature in less than three months based on the conditions existing on the date of the acquisition of the asset. Current securities include short-term securities or marketable securities that represent a temporary investment of cash and do not meet the requirements for classification as cash and cash equivalents. Financial assets represented by debt securities are classified and valued in the statement of financial position based on the business model that the Company has adopted to manage these financial assets, and based on the financial flows associated with each financial asset.

The Company measures a financial asset at amortised cost if it meets both of the following conditions:

- it is held under a business model whose objective is to hold assets in order to collect contractual cash flows; and,
- its contractual terms and conditions are such that the cash flows generated by the asset are attributable exclusively to payments of principal and the related interest. Financial assets measured at amortised cost are measured at fair value at the time of initial recognition; subsequent measurements reflect the repayments made, the effects of applying the effective interest method and any write-downs. Any gain or loss made on derecognition is recognised in profit or loss, together with foreign exchange gains and losses.

A financial asset represented by debt securities is measured at fair value through other comprehensive income ('FVOCl') if it meets both of the following conditions:

- it is held under a business model whose objective is to collect both the contractual cash flows and the cash flows arising from the sale of the asset; and,
- its contractual terms and conditions are such that the cash flows generated by the asset are attributable exclusively to payments of principal and the related interest. After initial recognition, these assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment losses are recognised in the income statement. Net gains and losses deriving from other changes in fair value are recognised through a balancing entry in the statement of other comprehensive income. On derecognition, the accumulated gains and losses in the statement of other comprehensive income are recorded to the income statement.

Lagfin S.C.A.,<br>Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021

Investment in entities that are not new in trading are accounted under the equity method. The investment is initially recognised at cost. The carrying amount of the investment is adjusted to recognise changes in the Company's share of net assets of the investee since the acquisition date. Goodwill is included in the carrying amount of the investment and is not tested for impairment separately.

The statement of profit or loss reflects the Company's share of the results of operations of the subsidiaries. Any change in OCl of those investees is presented as part of the Company's OCI. In addition, when there has been a change recognised directly in the equity of the subsidiary, the Company recognises its share of any changes, when applicable, in the statement of changes in equity. Dividends received by the investee are recovered in deduction of the value of the investment.

After application of the equity method, the Company determines whether it is necessary to recognise an impairment loss on its investment in subsidiaries. At each reporting date, the Company determines whether there is objective evidence that the investment is impaired. If there is such evidence, the Company calculates the amount of impairment as the difference between the recoverable amount of the investment and its carrying value, and then recognises the loss within 'Share of profit of a subsidiaries" in the statement of profit or loss.

### 3.6 Impairment of a financial asset

Financial assets are tested for recoverability by applying an impairment model based on the expected credit loss ('ECL'). The Company applies the simplified method for trade receivables, which considers the probabilities of defaults over the financial instrument's life (lifetime expected credit losses). In making impairment assessments, the Company considers its historical credit loss experience, adjusted for forward-looking factors specific to the nature of the Company's receivables and economic environment. If any such evidence exists, an impairment loss is recognized under selling, general and administrative expenses.

More specifically, non-performing receivables are analytically analysed based on the debtor's creditworthiness and ability to pay the sums due, as well as the degree of effective coverage provided by any collateral and personal guarantees in existence. A financial asset is considered to be impaired when internal or external information indicates that it is unlikely that the Company will receive the full contractual amount.

Lastly, with regard to other financial assets measured at amortised cost, and, more specifically, cash and cash equivalents, the impact in terms of expected loss is not considered material and for this reason no adjustment is made to the book values.

### 3.7 Financial liabilities

Financial liabilities include financial payables, which, in turn, include the negative fair value of financial derivatives, trade payables and other payables. Financial liabilities are classified and measured at amortised cost, except for derivative instruments that are measured at fair value through profit\&loss. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss

### 3.8 Cash and cash equivalents

Cash and cash equivalents comprise of cash at bank. Bank overdrafts repayable on demand are also included if the use of short-term overdrafts forms an integral part of cash management practices.

Cash and cash equivalents have been assigned low credit risk based on the external credit ratings of the respective banks and financial institutions.

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021

### 3.9 Share capital and share premium

Ordinary shares are classified as equity. Any excess of the fair value of consideration received over the par value of shares issued is recorded as share premium in equity.

### 3.10 Taxation

Current income taxes are calculated on estimated taxable income, and the related payable is recorded under 'Tax payable'. Current tax payables and receivables are recognised in the amount to be paid to/received from tax authorities applying the tax rates and regulations in force or effectively approved on the reporting date. In preparing the above estimates, detailed assessment was also given to uncertainties regarding the tax treatment of transactions carried out by the Company that could give rise to disputes with the tax authorities. Current taxes relating to items posted directly to shareholders' equity are included in shareholders' equity. Other non-income taxes, such as property and capital taxes, are included in operating expenses. Deferred tax assets and liabilities are calculated on all temporary differences between the asset and liability values recorded in the financial statements and the corresponding values recognised for tax purposes using the liability method.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss or
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

Deferred tax liabilities are recognised for all taxable temporary differences, except in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are determined on the basis of the tax rates projected to be applicable under the respective laws of the countries in which the Company operates, in those periods when the temporary differences are generated or derecognised. Current and deferred tax assets and liabilities are offset when these relate to income taxes levied by the same tax authority and a legal right of set-off exists, provided that realisation of the asset and settlement of the liability take place simultaneously. The balance of any set-off is posted to deferred tax assets if positive and deferred tax liabilities if negative.

### 3.11 Foreign currency translation

The financial statements are presented in Euro (' $\notin$ '), which is the Company's functional currency.
Transactions in foreign currencies are measured in the Company's functional currency and are initially recorded in the functional currency at the exchange rates prevailing at the date of the transaction.

Monetary assets and liabilities, denominated in foreign currencies, are retranslated at the exchange rate prevailing at the reporting date. Exchange differences arising from the settlement of monetary items or on the translation to the functional currency at the reporting date are recognised in the Statement of Profit\&Loss and Other Comprehensive Income.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the date of the initial transaction. Non-monetary items measured at fair values

Lagfin S.C.A.,<br>Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021
in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

### 3.12 Provision for risks and charges and contingent assets

The provision for risks and charges are recognised when: there is a current legal or implicit obligation resulting from a past event; it is likely that the fulfilment of the obligation will require some form of payment; the amount of the obligation can be reliably estimated.
Provisions are recorded at a value representing the best estimate of the amount the Company would reasonably have to pay to discharge the obligation or transfer it to third parties on the reporting date. Where the financial impact of the timing is significant, and the payment dates of the obligations can be reliably estimated, the accrual is discounted to present value. The change in the related provision over time is allocated to the statement of profit or loss under 'Financial income (expenses)'.

Provisions are periodically updated to reflect changes in estimates of cost, timescales and discount rates. Revisions to estimates of provisions are booked to the same statement of profit or loss item that contains the accrual or, if the liability relates to tangible assets (i.e., dismantling and restoration), these revisions are reported as an offsetting entry to the related asset. When the Company expects that third parties will repay all or part of the provisions, a receivable is recorded under assets only if it is virtually certain, and the accrual and related repayment are posted to the statement of profit or loss.

The Company discloses purely contingent assets and provides information where there are significant amounts that are highly likely to be realised. The Company records the relevant asset only when the original uncertainty relating to it no longer applies and it is virtually certain that the asset will be realised.

The provision for risks and charges are recognised when:

- there is a current legal or implicit obligation resulting from a past event;
- it is likely that the fulfilment of the obligation will require some form of payment;
- the amount of the obligation can be reliably estimated.

Provisions are recorded at a value representing the best estimate of the amount the Company would reasonably have to pay to discharge the obligation or transfer it to third parties on the reporting date.

Where the financial impact of the timing is significant, and the payment dates of the obligations can be reliably estimated, the accrual is discounted to present value. The change in the related provision over time is allocated to the statement of profit or loss under 'Financial income (expenses)'.

Provisions are periodically updated to reflect changes in estimates of cost, timescales and discount rates. Revisions to estimates of provisions are booked to the same statement of profit or loss item that contains the accrual or, if the liability relates to tangible assets (i.e. dismantling and restoration), these revisions are reported as an offsetting entry to the related asset. When the Company expects that third parties will repay all or part of the provisions, a receivable is recorded under assets only if it is virtually certain, and the accrual and related repayment are posted to the statement of profit or loss.

The Company discloses purely contingent assets and provides information where there are significant amounts that are highly likely to be realised. The Company records the relevant asset only when the original uncertainty relating to it no longer applies and it is virtually certain that the asset will be realised.

## 4. SIGNIFICANT ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the financial statements of the Company requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021

### 4.1 Judgments

Preparation of the financial statements and the related notes in accordance with IFRS requires the management to make estimates and assumptions that have an impact on the Company's assets and liabilities and items in the profit or loss during the year. These estimates and assumptions, which are based on the best valuations available at the time of their preparation and are reviewed regularly, may differ from the actual circumstances and may be revised accordingly at the time that circumstances change, or where new information becomes available. Future outcomes can consequently differ from estimates.
Details of critical estimates and judgements which could have a significant impact upon the financial statements are set out in the related notes as follows;

- investments in subsidiaries: management judgement in assessing the value of the investments in subsidiaries are not carried at a value higher than their recoverable amounts.
- taxation: management judgement and estimate required to assess uncertain tax positions and the recoverability of deferred tax assets.


## 5. EFFECTIVE DATES OF IASB PRONOUNCEMENTS

### 5.1 New standards, amendments, and interpretations to published standards adopted by the EU

 that became effective as of 1 January 2021 adopted by the Company(i) Amendments to IFRS 4 Insurance Contracts-deferral of IFRS19 (issued on 25 June 2020, effective from 1 January 2021).
(ii) On 27 August 2020, the IASB issued 'Interest Rate Benchmark Reform-Phase 2 (Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16)' with amendments that address issues that might affect financial reporting after the reform of an interest rate benchmark, including its replacement with alternative benchmark rates. The amendments are effective for annual periods beginning on or after 1 January 2021.
(iii) On 31 March 2021, the IASB published 'Covid-19-Related Rent Concessions beyond 30 June 2021 (Amendment to IFRS 16)' that extends, by one year, the May 2020 amendment that provides lessees with an exemption from assessing whether a COVID-19-related rent concession is a lease modification. The amendment is effective for annual reporting periods beginning on or after 1 April 2021.
5.2 New standards, amendments, and interpretations to published standards adopted by the EU that are not effective for the year ended 31 December 2021 nor early-adopted by the Company
(iv) On 14 May 2020, the IASB issued 'Reference to the Conceptual Framework (Amendments to IFRS 3)' with amendments to IFRS 3 'Business Combinations' that update an outdated reference in IFRS 3 without significantly changing its requirements. The amendments are effective for annual reporting periods beginning on or after 1 January 2022.
(v) On 14 May 2020, the IASB issued 'Onerous Contracts-Cost of Fulfilling a Contract (Amendments to IAS 37)' amending the standard regarding costs a company should include as the cost of fulfilling a contract when assessing whether a contract is onerous. The amendments are effective for annual reporting periods beginning on or after 1 January 2022.
(vi) On 14 May 2020, the IASB issued 'Annual Improvements to IFRS Standards 2018-2020'. The pronouncement contains amendments to four International Financial Reporting Standards ('IFRSs') as result of the IASB's annual improvements project. The amendments are effective for annual reporting periods beginning on or after 1 January 2022.

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021
(vii) On 14 May 2020, the IASB issued 'Property, Plant and Equipment-Proceeds before Intended Use (Amendments to IAS 16)' regarding proceeds from selling items produced while bringing an asset into the location and condition necessary for it to be capable of operating in the manner intended by management. The amendments are effective for annual reporting periods beginning on or after 1 January 2022.
(i) On 12 February 2021, the IASB issued 'Definition of Accounting Estimates (Amendments to IAS 8)' to help entities to distinguish between accounting policies and accounting estimates. The amendments are effective for annual periods beginning on or after 1 January 2023.
(ii) On 12 February 2021, the IASB issued 'Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2)' with amendments that are intended to help preparers in deciding which accounting policies to disclose in their financial statements. The amendments are effective for annual periods beginning on or after 1 January 2023.

### 5.3 Published IFRS standards, amendments and interpretations that are not yet mandatory and that the EU has not yet endorsed

(iii) On 25 June 2020, the IASB issued 'Amendments to IFRS 17' to address concerns and implementation challenges that were identified after IFRS 17 'Insurance Contracts' was published in 2017. The amendments are effective for annual periods beginning on or after 1 January 2023.
(iv) On 7 May 2021, the IASB issued 'Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12)' that clarify how companies account for deferred tax on transactions such as leases and decommissioning obligations. The amendments are effective for annual periods beginning on or after 1 January 2023.
(v) On 23 January 2020, the IASB issued 'Classification of Liabilities as Current or Non-current (Amendments to IAS 1)' providing a more general approach to the classification of liabilities under IAS 1 based on the contractual arrangements in place at the reporting date. The amendments were originally effective for annual reporting periods beginning on or after 1 January 2022, however, their effective date has been delayed to 1 January 2023.

The above are expected to have no significant impact on the financial statements of the Company when they become effective.

## 6. FINANCIAL RISK MANAGEMENT

The Company is exposed to interest rate risk, credit risk, liquidity risk, foreign currency risk and capital risk management arising from the financial instruments it holds. The risk management policies employed by the Company to manage these risks are described below.

### 6.1 Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss.

Credit risk related to cash and cash equivalents is managed by holding cash balances with high credit quality financial institutions and the Company has policies to limit the amount of credit exposure to any financial institution.

The carrying amount of financial assets recorded in the financial statements represents the maximum credit exposure.

Lagfin S.C.A.,<br>Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021

### 6.2 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its obligations associated with financial liabilities. The Company has established procedures with the objective of maintaining a balance between continuity of funding and flexibility through the use of loans from related parties. All trades payables are due within one year from the end of the reporting period.

### 6.3 Foreign currency risk

Foreign currency risk is the risk that the fair value or cash flows of financial instruments will fluctuate because of changes in foreign exchange rates. Currency risk arises when future commercial transactions and recognized assets and liabilities are denominated in a currency other than the functional currency of the Company.
The Company is exposed to foreign exchange risk arising from various currency exposures relating to its operating activities. Management of the Company closely monitors the exchange rate fluctuations on a continuous basis and acts accordingly.

### 6.4 Capital risk management

Capital includes only equity shares.
The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions, in order to ensure that it will be able to continue as a going concern while maximizing the return to the Shareholder through the optimization of the debt and equity balance. To maintain or adjust the capital structure, the Company may adjust the dividend payment to the Shareholder, return capital to the Shareholder or issue new shares.

## 7. OTHER INCOME

|  | 31 December 2021 | 31 December 2020 |
| :---: | :---: | :---: |
|  | $€$ | $€$ |
| Concessions and other similar rights | 20.491,80 | 22.693,00 |
| Disposal of tangible assets | 250,50 | 11.914.332,97 |
| Miscellaneous income | 158.274,86 | 218.049,81 |
| Reversal of provisions | 100.000,00 | - |
|  | 279.017,16 | 12.155.075,78 |

8. RAW MATERIALS AND EXTERNAL SERVICES

| Use of consumable materials | $108.860,51$ | $106.336,76$ |
| :--- | ---: | ---: |
| Rents and services charges | $300.583,27$ | $319.325,53$ |
| Repairs and maintenance | $325.400,69$ | $627.906,06$ |
| IT services | $176.846,78$ | $141.281,85$ |
| Banking services | $638.242,71$ | $268.149,58$ |
| Professional fees | $199.380,28$ | $2.595 .131,32$ |
| Other professional fees | $3.545 .760,47$ | $5.484 .926,51$ |
| Insurance premiums | $57.736,89$ | $67.850,29$ |
| Marketing and communication costs | $237.466,69$ | $249.244,81$ |
| Other external charges | $290.050,02$ | $459.734,87$ |
|  |  | $\mathbf{5 . 8 8 0 . 3 2 8 , 3 1}$ |

Notes to the financial statements As of 31 December 2021

## 9. STAFF EXPENSES

|  | 31 December 2021 | 31 December 2020 |
| :---: | :---: | :---: |
|  | $€$ | $€$ |
| Salaries | 1.345.527,24 | 1.106.886,20 |
| Social insurance contributions | 447.310,06 | 308.550,52 |
|  | 1.792.837,30 | 1.415.436,72 |

Average number of employees
10. OTHER EXPENSES

31 December 2020

| Director's fees | $175.755,74$ | $773.163,04$ |
| :--- | ---: | ---: |
| Non-refundable VAT | $937.368,16$ | $1.590 .453,91$ |
| Registration fees and stamp duties | $13.750,58$ | $6.081,17$ |
| Motor-vehicle taxes | $7.164,52$ | $7.326,97$ |
| Other duties and taxes | $2.143,23$ | 278,89 |
| Miscellaneous operating charges | $26.224,95$ | $36.033,18$ |
| Operating provisions | $68.745,41$ | $715.312,81$ |
| Other taxes | $285.029,34$ | $253.920,34$ |
|  | $\mathbf{1 . 5 1 6 . 1 8 1 , 9 3}$ | $\mathbf{3 . 3 8 2 . 5 7 0 , 3 1}$ |

11. VALUE ADJUSTMENTS

31 December 2021
31 December 2020
$€$
$€$

| Intangible assets | $159.931,53$ | $163.053,69$ |
| :--- | ---: | ---: |
| Buildings | $2.066 .501,45$ | $2.412 .658,20$ |
| Plant and machinery | $18.909,92$ | $20.812,06$ |
| Other equipment | $400.966,96$ | $344.601,22$ |
|  | $\mathbf{2 . 6 4 6 . 3 0 9 , 8 6}$ | $\mathbf{2 . 9 4 1 . 1 2 5 , 1 7}$ |

Notes to the financial statements
As of 31 December 2021

## 12. FINANCE INCOME/(EXPENSES)

|  | 31 December 2021 | 31 December 2020 |
| :---: | :---: | :---: |
|  | $€$ | $€$ |
| Income from participating interest | 223.293,54 | 81.556,37 |
| Income from other investments | 872.532,22 | 35.035,32 |
| Other income from transferable securities | 4.941.500,85 | 11.424.628,28 |
| Interest income | 1.669.963,77 | 1.003.771,33 |
| Foreign currency exchange | 4.356.408,87 | 2.358.623,90 |
| Other financial income | 19.143.004,46 | 1.392.578,95 |
| Share of profit of investee accounted according to equity method | 153.651.169,79 | 103.141.664,14 |
| Finance income | 184.857.873,50 | 119.437.858,29 |
| Value adjustments | 108.887,94 | 1.749.647,81 |
| Loss on disposal of transferable securities | 7.350.832,20 | 5.091.356,86 |
| Interest expense | 15.339.027,05 | 8.896.428,14 |
| Foreign currency exchange | 2.715.738,18 | 5.123.121,59 |
| Other financial expenses | 77.066.699,43 | 20.916.059,00 |
| Finance costs | 102.581.184,80 | 41.776.613,40 |
| Net finance costs | 82.276.688,70 | 77.661.244,89 |

The increase in Share of profit of investee accounted according to equity method mainly refers to the proportion of the net profit attributable to the shares in Davide Campari-Milano N.V. for an amount of $€ 153.425 .070,04$ (2020: €102.799.408,39).

Other financial expenses of an amount of $€ 77.066 .699,43$ ( 2020 : $€ 20.916 .059,00$ ) represent the valuation at the fair value of the derivative linked to the bonds issued by the Italian Branch

## 13. TAXATION

Taxes are calculated based on the applicable regulations at the rates in force, which, in 2021, were $24,94 \%$ for Luxembourg Corporate income tax ( $24 \%$ for Italian Corporate income tax and $21.22 \%$ for Swiss Corporate income tax)
A breakdown of the current and deferred taxes included in the Company's statement of profit or loss and statement of other comprehensive income is as follows.

|  | 31 December 2021 | 31 December 2020 |
| :---: | :---: | :---: |
|  | $€$ | $€$ |
| - current taxes for the year and previous years | 25.421.690 | 11.472 .884 |
| - deferred tax expenses of the year | (7.730.097) | (4.594.049) |
| Taxes recorded in the statement of profit or loss | 17.691.593 | 6.878 .836 |
| Taxes recorded in the statement of comprehensive income | (997.542) | 3.348.575 |
|  | 31 December 2021 | 31 December $\begin{array}{r}\text { ® } \\ € \\ \hline\end{array}$ |
| Deferred tax assets | 3.562.144 | 8.431 .150 |
| Deferred tax liabilities | (19.369.723) | (15.012.597) |
| Net deferred tax | (15.807.579) | (6.581.447) |

Lagfin S.C.A.,<br>Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021

Taxation in 2021 amounted to a positive effect of $€ 17.691 .593$ (deriving mainly from the Italian Branch) compared to $€ 6.878 .836$ reported in 2020 . The discrepancy in the reported net tax burden was guided by the higher 2021 impact of the share of profit of subsidiaries (mainly Davide Campari-Milano N.V.) to the profit before taxation. The share profit of subsidiaries is taxed in Italy with a lower tax ratio due to the socalled 'participation exemption' pursuant to article 87 of the Italian tax Law Decree no. 917/1986.

## Reconciliation of tax charges

The following table shows a reconciliation of the theoretical tax charge against the Company's actual tax charge.
The theoretical rate used is the rate in force during the year in question, based on the legal provisions, considering the rate applicable in Luxembourg.
Tax base differences are included under 'other differences'.

|  | 31 December 2021 | 31 December 2020 |
| :---: | :---: | :---: |
|  | $€$ | € |
| Profit before taxation | 71.647.331 | 73.538 .141 |
| Applicable tax rate | 24.94\% | 24,94\% |
| Theoretical taxes at current tax rate | 17.868.844 | 18.340.412 |
| Share of profit of subsidiaries/investees | (36.889.812) | (16.297.087) |
| Foreign taxation (Italy) with different theoretical tax rate | 995.683 | 449.355 |
| Non taxable real estate Capital Gain | - | (2.971.435) |
| Other differences | 333.691 | (6.400.081) |
| Actual tax liability in the statement of profit or loss | (17.691.593) | (6.878.836) |
| Actual tax rate | -24,69\% | -9,35\% |

Profit before taxation represents the basis on which tax is calculated, in accordance with current tax regulations.
The reported tax rate in the 2021 period was $-24,69 \%$, compared to a reported tax rate of $-9,35 \%$ in 2020 . The discrepancy in the reported tax rate was mainly guided by the significant increase of the share profit of subsidiaries taxed in Italy with a lower tax ratio due to the so-called 'participation exemption' pursuant to article 87 of the Italian tax Law Decree no. 917/1986.

## Breakdown of deferred taxes by type

Details of deferred tax income/assets and expenses/liabilities posted to the statement of profit or loss and statement of financial position are broken down by type below.

|  | statement of financial position at 31 December |  | statement of profit or loss for the years ended 31 December |  | other comprehensive income statements for the years ended 31 December |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 $€$ | ${ }^{2020}$ € | 2021 $€$ | 2020 $€$ | 2021 $€$ | $\stackrel{2020}{€}$ |
| Fixed assets | 590.624 | 590.624 | - | - | - |  |
| Securities Fair Value | 923.470 | 6.337 .461 | 475.952 | (5.687.615) | - |  |
| Loss carried forward | 1.987.777 | 1.435.385 | 552.392 | 571.454 | - | - |
| Other | 60.273 | 67.680 | - |  | - |  |
| Deferred tax assets | 3.562.144 | 8.431.150 | 1.028.344 | (5.116.161) | - |  |
| Fixed assets | 282.560 | 294.172 | 11.612 | (10.802) | - |  |
| Leasing IFRS 16 | 238.279 | 213.794 | (24.485) | (22.924) | - | - |
| Participation in subsidiary/investees | 16.491 .079 | 14.070.155 | (1.430.790) | (846.705) | (997.542) | 3.348 .575 |
| Securities Fair Value | 1.907 .233 | 21.658 | (1.885.576) | 1.374 .230 | - | - |
| Other | 450.572 | 412.818 | (5.429.202) | 28.315 | - | - |
| Deferred tax liabilities | 19.369.723 | 15.012.597 | (8.758.441) | 522.112 | (997.542) | 3.348 .575 |
| Total | (15.807.579) | (6.581.447) | (7.730.097) | (4.594.049) | 997.542 | (3.348.575) |

Deferred tax assets arise from temporary differences and mainly relate to costs that are deductible based on specific tax rules and amount, to the creation of taxed provisions and, lastly, to unrealized exchangerate losses. Temporary differences that entailed the reporting of deferred tax liabilities related mainly to the share of profit of subsidiaries.

The amounts credited and debited under this item are recognized in the statement of profit or loss for the period or under other comprehensive income or expense if the temporary difference is also recorded under other comprehensive income or expense.
The breakdown of income tax payables and receivables is as follows.

Lagfin S.C.A.,
Société en Commandite par Actions
Notes to the financial statements
As of 31 December 2021

|  |  | at 31 December |
| :--- | ---: | ---: |
|  | 2021 | 2020 |
| Taxes receivables | $€$ |  <br> Taxes payable |
| Total net income tax receivables (payables) | 2.212 .040 | 8.366 .924 |

Income tax receivables and payables are all due within 12 months. The corporate income tax payable is shown net of advance payments and taxes deducted at source.

## 14. TANGIBLE FIXED ASSETS

Plant and machinery

| 1284,67 | 1791,10 | 5373,33 |
| ---: | ---: | ---: |
| 988552,83 | 846507,94 | 905299,84 |
| $\mathbf{9 8 9} \mathbf{8 3 7 , 5 0}$ | $\mathbf{8 4 8} \mathbf{2 9 9 , 0 4}$ | $\mathbf{9 1 0 6 7 3 , 1 7}$ |

The movements for the financial year 2021 are the followings.

|  | Plant and machinery | Other equipment | Total |
| :--- | :--- | :--- | :--- |
|  | $€$ | $€$ | $€$ |
| Cost |  |  |  |
| As of January $\mathbf{1}^{\text {st }}, \mathbf{2 0 2 0}$ | $\mathbf{7 2 . 1 6 9 , 3 2}$ | $\mathbf{2 . 7 6 7 . 9 1 4 , 3 9}$ | $\mathbf{1 2 5 . 3 5 9 . 4 1 9 , 5 8}$ |
| Additions | - | $127.404,05$ | $91.305 .016,14$ |
| Disposals | - | $(83.773,67)$ | $(50.258 .244,04)$ |
| As of December $\mathbf{3 1}{ }^{\text {st }}, \mathbf{2 0 2 0}$ | $\mathbf{7 2 . 1 6 9 , 3 2}$ | $\mathbf{2 . 8 1 1 . 5 4 4 , 7 7}$ | $\mathbf{1 6 6 . 4 0 6 . 1 9 1 , 6 8}$ |
| Additions | $1.468,20$ | $277.594,04$ | $27.902 .956,52$ |
| Disposals | - | $(54.198,03)$ | $(1.511 .149,55)$ |
| As of December $\mathbf{3 1}{ }^{\text {st }}, \mathbf{2 0 2 1}$ | $\mathbf{7 3 . 6 3 7 , 5 2}$ | $\mathbf{3 . 0 3 4 . 9 4 0 , 7 8}$ | $\mathbf{1 9 2 . 7 9 7 . 9 9 8 , 6 5}$ |


| Amortisation and impairment |  |  |  |
| :---: | :---: | :---: | :---: |
| As of January $\mathbf{1}^{\text {st, }} 2020$ | $(66.795,99)$ | (1.862.614,55) | $(47.045 .833,49)$ |
| Additions | $(3.582,23)$ | $(107.911,57)$ | $(1.850 .355,37)$ |
| Reversals | - | 5.489,29 | 10.201.474,97 |
| As of December 31st, 2020 | (70.378,22) | $(1.965 .036,83)$ | $(38.694 .713,89)$ |
| Additions | $(1.974,63)$ | $(180.409,06)$ | (1.639.234,41) |
| Reversals | - | 99.057,94 | 123.007,82 |
| As of December 31 ${ }^{\text {st, }} 2021$ | (72.352,85) | (2.046.387,95) | $(40.210 .940,48)$ |
| Net book value | 1.284,67 | 988.552,83 | 152.587.058,17 |

$\qquad$
$\qquad$

Lagfin S.C.A.,
Société en Commandite par Actions
Notes to the financial statements
As of 31 December 2021

## 15. INVESTMENT PROPERTY

|  | 31 December 2021 | 31 December 2020 | 1 January 2020 |
| :--- | ---: | ---: | ---: |
| Investment Properties | $€$ | $€$ | $€$ |
|  | 151597 | $\mathbf{2 2 0 , 6 7}$ | $\mathbf{1 2 6} 863178, \mathbf{7 5}$ |

## Investment Properties

$€$

| Cost |  |
| :--- | ---: |
| As of January $1^{\text {st }}, 2020$ | $122.519 .335,87$ |
| Additions | 91177612,09 |
| Disposals | $(50174$ 470,37) |
| As of December 31st, 2020 | $\mathbf{1 6 3 5 2 2 4 7 7 , 5 9}$ |
| Additions | 27623 894,28 |
| Disposals | $(1458951,52)$ |


| As of December 31 ${ }^{\text {st, }} 2021$ | 189689 420,35 |
| :---: | :---: |
|  | - |
| Amortisation and impairment | - |
| As of January ${ }^{\text {st }}, 2020$ | $(45116$ 422,95) |
| Additions | $(1738861,57)$ |
| Reversals | 10195 985,68 |
| As of December 31st, 2020 | $(36659298,84)$ |
| Additions | $(1456850,72)$ |
| Reversals | 23 949,88 |
| As of December 31 ${ }^{\text {st, }} 2021$ | $(38092$ 199,68) |
| Net book value 2021 | 151597 220,67 |
| Net book value 2020 | 126863 178,75 |
| Net book value January 1st, 2020 | 77402 912,92 |

Investment properties for $€ 151.597 .220,67$ mainly related to real estate properties in France, Italy, the Principality of Monaco and the UK.
16. INTANGIBLE ASSETS

|  | 31 December 2021 | 31 December 2020 | 1 January 2020 |
| :---: | :---: | :---: | :---: |
|  | $€$ | $€$ | $€$ |
| Concessions and licenses | 2.776.266,38 | 2.858.061,45 | 2.945.499,92 |
| Use of rights | 882.078,00 | 928.914,00 | 975.750,00 |
|  | 3.658.344,38 | 3.786.975,45 | 3.921.249,92 |

Lagfin S.C.A.,

## Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021

The movements for the financial year 2021 are the followings.

|  | Licenses | Concessions | Use of rights | Total |
| :---: | :---: | :---: | :---: | :---: |
|  | $€$ | $€$ | $€$ | $€$ |
| Cost |  |  |  |  |
| As of January $1^{\text {st }}, 2020$ | 7.795,13 | 3.019.830,91 | 975.750,00 | 4.003.376,04 |
| Additions |  | - | 928.914,00 | 928.914,00 |
| Disposals | - | - | $(975.750,00)$ | $(975.750,00)$ |
| As of December 31 ${ }^{\text {st }}$, 2020 | 10.442,11 | 3.012.460,36 | 928.914,00 | 3.951.816,47 |
| Additions | 354,00 | - | 882.078,00 | 882.432,00 |
| Disposals | - | - | $(928.914,00)$ | (928.914,00) |
| As of December 31 ${ }^{\text {st }}, 2021$ | 10.796,11 | 3.012.460,36 | 882.078,00 | 3.905.334,47 |
| Amortisation and impairment |  |  |  |  |
| As of January $1^{\text {st, }}, 2020$ | $(3.021,75)$ | (79.104,37) | - | $(82.126,12)$ |
| Additions | $(3.610,55)$ | (79.104,37) | - | $(82.714,92)$ |
| Reversals | - | - | - | - |
| As of December 31 ${ }^{\text {st }}$, 2020 | $(6.632,30)$ | $(158.208,74)$ | - | $(164.841,04)$ |
| Additions | $(3.044,70)$ | (79.104,37) | - | $(82.149,07)$ |
| Reversals | - | - | - | - |
| As of December 31 ${ }^{\text {st }}$, 2021 | $(9.677,00)$ | $(237.313,11)$ | - | $(246.990,11)$ |
| Net book value 2021 | 1.119,11 | 2.775.147,25 | 882.078,00 | 3.658.344,38 |
| Net book value 2020 | 3809,81 | 2854 251,62 | 928.914,00 | 3786975,43 |
| Net book value January $1^{\text {st }}, 2020$ | 4773,38 | 2940 726,54 | 975 750,00 | 3921 249,92 |

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021

## 17. FINANCIAL FIXED ASSETS

The following table reflects the changes relating to investments in subsidiaries and associates.

|  | As of 31 December 2020 | contributio n in kind | increases | decreases | values from merger | contribution in kind from merger | as of 31 December 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Portfolio3, LLC | 6.464.715,28 | - | - | (391.175,20) | - | - | 6.073.540,08 |
| Telco Real Estate S.r.I. | 6.464.715,28 | - | 1.477.810,45 | ) | - | - | 1.477.810,45 |
| 10 Chapel Street Ltd. | - | - | 3.309.683,22 | - | - | - | 3.309.683,22 |
| 14 Chapel Street Ltd. | - | - | 3.107.828,45 | - | - | - | 3.107.828,45 |
| Portfolio4, LLC | - | - | 2.197.631,25 | - | - | - | 2.197.631,25 |
| Portfolio5, LLC | - | - | 1.757.372,13 | - | - | - | 1.757.372,12 |
| Portfolio6, LLC | - | - | 1.069.755,11 | - | - | - | 1.069.755,11 |
| Highball S.à.r.l. | - | - | 450.753,24 | - | - | - | 450.753,24 |
| Halsdon Ltd. | - | - | 1.825.892,64 | - | - | - | 1.825.892,64 |
| Davide CampariMilano N.V. | 1.458.319.638,52 | - | 204.856.128,17 | - | - | - | 1.663.175.766,69 |
| LG Partners. LLC | 855.146,03 | - | 617.274,95 | - | - | - | 1.472.420,98 |
| 1403 2nd Avenue, LLC | 6.781,17 | - | - | $(6.781,17)$ | - | - |  |
| AC Partners S.p.A. in liquidazione | 1,00 | - | - | - | - | - | 1,00 |
| Reterre GmbH | 12.500,00 | - | - | $(12.500,00)$ | - | - | - |
| Piga S.r.I. | 512.280,00 | - | 2.380,00 | (12.500,00) | - | - | 514.660,00 |
| Investments in subsidiaries | 1.466.171.062,00 |  | 220.672.509,61 | $(410.456,37)$ | - | - | 1.686.433.115,24 |

The list of investments in direct and indirect subsidiaries, including additional information extract from their last financial statements available is as follows.

| Name | head Office | curren cy | share values in local currency (LC) | equity value $€$ | profit (loss) of the year | Investment percentage | Carrying amount |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Portfolio3, LLC | New York | USD |  | 6.073.539,64 | 318.226,21 | 100 | 6.073.540,08 |
| Telco Real Estate S.r.I. | Milan | EUR |  | 1.497.684,00 | 19.874,00 | 100 | 1.477.810,45 |
| 10 Chapel Street Ltd. | London | GBP |  | N/A | N/A | 100 | 3.309.683,22 |
| 14 Chapel Street Ltd. | London | GBP |  | N/A | N/A | 100 | 3.107.828,45 |
| Portfolio4, LLC | New York | USD |  | 2.243.430,16 | 52.172,88 | 100 | 2.197.631,25 |
| Portfolio5, LLC | New York | USD |  | 1.732.883,63 | 77.111,07 | 100 | 1.757.372,13 |
| Portfolio6, LLC | New York | USD |  | N/A | N/A | 100 | 1.069.755,11 |
| Highball S.à.r.l. | Luxembourg | GBP |  | $(372.847,16)$ | (1.750.603,77) | 100 | 450.753,24 |
| Halsdon Ltd. | London | GBP |  | N/A | N/A | 100 | 1.825.892,64 |
| Davide Campari-Milano N.V. | The Netherlands | EUR |  | 2.371.817.381,99 | 284.787.843,55 | 53,87 | 1.663.175.766,69 |
| LG Partners, LLC | California | USD |  | 1.793.025,78 | $(579.723,13)$ | 100 | 1.472.420,98 |
| AC Partners S.p.A in liquidazione | Milan | EUR |  | $(31.961 .027,00)$ | $(1.091 .998,00)$ | 50,1 | 1,00 |
| Piga S.r.l. | Milan | EUR |  | 1.002.274,00 | $(5.060,00)$ | 50 | 514.660,00 |

The Company holds as its main investment the participation in Davide Campari-Milano N.V., the change of which is mainly explained by the share of the net profit of Davide Campari-Milano N.V.. Other variations of the net equity of Davide Campari-Milano N.V., including the dividends distributed, are recognised in Other comprehensive income.
18. OTHER NON-CURRENT ASSETS

|  | 31 December 2021 | 31 December 2020 | January ${ }^{\text {st }}, 2020$ |
| :---: | :---: | :---: | :---: |
|  | $€$ | $€$ | $€$ |
| Securities held as fixed assets | 1.655.236,63 | 2.371.979,80 | 123.639.336,04 |
| Deposits | 40.107,36 | 40.224,22 | 12.739.341,28 |
| Receivables affiliated undertakings | 14.975.272,06 | 8.965.897,91 | - |
| Other receivables | 32.163,56 | 32.163,56 | 32.221,64 |
|  | 16.702.779,61 | 11.410.265,49 | 136.410.898,96 |

Lagfin S.C.A., Société en Commandite par Actions

Notes to the financial statements As of 31 December 2021
19. CASH AND CASH EQUIVALENTS

|  | 31 December 2021 | 31 December 2020 | 1 January 2020 |
| :---: | :---: | :---: | :---: |
|  | $€$ | $€$ | $€$ |
| Cash at bank | 115.212.755,96 | 159.178.682,91 | 54.525.214,28 |
| Cash equivalents (short term investments) | 269.907.420,80 | 219.976.012,34 | 92.014.156,11 |
|  | 385.120.176,76 | 379.154.695,25 | 146.539.370,39 |

20. OTHER CURRENT ASSETS

|  | 31 December 2021 | 31 December 2020 | January $1^{\text {st }}, 2020$ |
| :---: | :---: | :---: | :---: |
|  | $€$ | $€$ | $€$ |
| Receivables affiliated undertakings | 17.988.040,80 | - | - |
| Social Security | 1.050,24 | 1.327,68 | 1.208,96 |
| Miscellaneous receivables | 221.574,82 | 661.092,09 | $(92.469,79)$ |
| Suppliers with a debit balance | 16.308,00 | 389.055,00 | 10.200,00 |
| Deferred charges and income | 637.893,72 | 187.502,82 | 205.388,17 |
| Tax receivables from Group companies | 34.647.304,64 | 8.616.299,00 | 22.205.775,10 |
| Other receivables from Group companies | 3.729,63 | 3.729,63 | 3.729,63 |
|  | 53.515.901,85 | 9.859.006,22 | 22.333.832,07 |

A breakdown of the group tax receivables, taking in consideration the nature of tax is as follows.

31 December 2021
31 December 2020
1 January 2020
$€$
32.597.181,00
8.616.299,00 20.504.197,76 Tax consolidation VAT
2.050.123,64
34.647.304,64
1.701.577,34 22.205.775,10

Lagfin S.C.A., Société en Commandite par Actions

Notes to the financial statements As of 31 December 2021

## 21. EQUITY

The subscribed capital amounts to $€ 3.717 .200,00$ and is divided into 46.465 fully paid-in shares with a par value of $€ 80,00$ per share.

|  | 31 December 2021 |  | 31 December 2020 |  | 1 January 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of shares | $€$ | Number of shares | $€$ | Number of shares | $€$ |
| As of January ${ }^{\text {st, }}, 2020$ |  |  |  |  |  |  |
| Ordinary shares of € 80,00 | 46.465 | 3.717.200,00 | 46.465 | 3.717.200,00 | 46.465 | 3.717.200,00 |
| As of December 31 ${ }^{\text {st }}$, 2020 |  |  |  |  |  |  |
| Ordinary shares of $€ 80,00$ | 46.465 | 3.717.200,00 | 46.465 | 3.717.200,00 | 46.465 | 3.717.200,00 |
| As of December 31 ${ }^{\text {st, }} 2021$ |  |  |  |  |  |  |
| Ordinary shares of $€ 80,00$ | 46.465 | 3.717.200,00 | 46.465 | 3.717.200,00 | 46.465 | 3.717.200,00 |

22. CURRENT AND NON-CURRENT LIABILITIES
31 December 202131 December $2020 \quad 1$ January 2020

NON- CURRENT LIABILITIES
Bonds
Non-current Financial Liabilities ${ }^{(1)(2)}$
Other non-current liabilities
Deferred taxes

| $315.183 .234,86$ | $310.414 .232,70$ | - |
| ---: | ---: | ---: |
| $229.646 .264,85$ | $175.161 .440,07$ | $87.002 .136,90$ |
| $431.874,66$ | $285.050,24$ | $344.341,38$ |
| $19.369 .747,76$ | $15.012 .596,63$ | $18.853257,90$ |
|  |  |  |
| $\mathbf{5 6 4 . 6 3 1 . 1 2 2 , 1 3}$ | $\mathbf{5 0 0 . 8 7 3 . 3 1 9 , 6 4}$ | $\mathbf{1 0 6 . 1 9 9 . 7 3 6 , 1 8}$ |

## CURRENT LIABILITIES

Credit institutions debts ${ }^{(1)}$
Current Financial liabilities
Trade payables
Tax liabilities
Other liabilities ${ }^{(3)}$

| $157.940 .591,57$ | $191.307 .806,16$ | $207.124 .472,23$ |
| ---: | ---: | ---: |
| $29.060 .448,39$ | $28.571 .194,92$ | $20.076 .336,31$ |
| $4.170 .786,46$ | $5.250 .001,34$ | $20.746 .624,76$ |
| $8.210 .561,99$ | $1.386 .738,58$ | $3.433 .900,26$ |
| $117.859 .349,17$ | $41.657 .856,88$ | $135.689,17$ |

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021
${ }^{(1)}$ As of 31 December 2021, the debt amount due to credit institutions is represented by short and medium term loans with a duration up to five years and interest rates up to the Euribor plus 185 basis points as follows:

| as of 31 December 2021 | value | maturity |
| :--- | :---: | :---: |
|  | € million |  |
| Short Term Loans | $208.771 .743,21$ | 2022 |
| Short Term Loans | $19.008 .131,59$ | 2023 |
| Term Loans | $7.500 .000,00$ | 2022 |
| Term Loans | $65.000 .000,00$ | 2024 |
| Term Loans | $74.150 .000,00$ | 2025 |
| Mortgage Loan | $5.274 .411,97$ | 2030 |

${ }^{(2)}$ The amounts payable to shareholder include loans granted by the shareholders of the Company in the previous year whose duration has been extended during 2021.
${ }^{(3)}$ The Company (through its Italian Branch) issued a bond in July 2020 that, if certain conditions are met, can be converted into a predetermined number of Campari shares.
The contract therefore has two components: the bond loan and a conversion option.
This derivative was separated from the bond issue and measured at fair value, both at the date of initial recognition of the hybrid instrument and at each subsequent balance sheet date.
Changes in fair value are recognized in the income statement.
The Company therefore accounts for the embedded derivative in accordance with the rules for nonhedging derivatives, charging changes in the fair value of the derivative to the income statement, as adjustments to the value of financial assets and liabilities, and, as a contra entry in the balance sheet to a fund (derivative financial instruments payable).
On the basis of the above, the following amounts are recorded under 'Derivative financial instruments payable':

- €19.602.000 at the issue date of the bond loan;
- €40.359.744 as of December 31 ${ }^{\text {st }}, 2020$;
- €117.285.300 as of December 31st, 2021,


## 23. FAIR VALUE MEASUREMENT

The fair value measurements are listed as follows:

- for financial assets and liabilities that are liquid or nearing maturity, it is assumed that the carrying amount equates to fair value; this assumption also applies to term deposits, securities that can be readily converted to cash, and variable-rate financial instruments;
- for the measurement of hedging instruments at fair value, the Company used valuation models based on market parameters;
- the fair value of non-current financial payables was obtained by discounting all future cash flows to present value under the conditions in effect at the end of the year. Derivatives, valued using techniques based on market data, are mainly interest rate swaps and forward sales/purchases of foreign currencies to hedge both the fair value of the underlying instruments and cash flows. The most commonly applied measurement methods include forward pricing and swap models, which use present value calculations.

The models incorporate various inputs, including the credit rating of the counterparty, market volatility, spot and forward exchange rates and current and forward interest rates. An analysis of financial instruments measured at fair value based on three different valuation levels is provided in the table below.

Notes to the financial statements
As of 31 December 2021

| Level 1 | Level 2 | Level 3 |
| ---: | ---: | ---: |
| $€$ | $€$ | $€$ |


| As of 31 December 2020 | 219.321 .814 | 40.359 .744 |
| :--- | :--- | :---: |
| Assets and liabilities valued at fair value | 219.321 .814 | $\mathbf{4 0 . 3 5 9 . 7 4 4}$ |
| Securities | 219.321 .814 | 40.359 .744 |
| Derivatives | 268.111 .773 | $\mathbf{1 1 7 . 2 8 5 . 3 0 0}$ |
| As of 31 December 2021 | 268.111 .773 | $\mathbf{1 1 7 . 2 8 5 . 3 0 0}$ |
| Assets and liabilities valued at fair value | 268.111 .773 | 117.285 .300 |

The level 1 valuation for the financial assets in question was calculated using a methodology based on the NAV, which was obtained from specialist external sources.

The level 2 valuation used for financial instruments measured at fair value is based on parameters such as exchange rates and interest rates, which are quoted on active markets or are observable on official yield curves.

No assets or liabilities were values resulting from the application of level 3 method as of December 31st, 2021.

## 24. FIRST TIME ADOPTION OF IFRS

These financial statements, for the period ended on 31 December 2021, are the first the Company has prepared in accordance with IFRS. For periods up to and including the period ended December 3st, 2020 the Company prepared its financial statements in accordance with the Luxembourg general accepted accounting practice.

Accordingly, the Company has prepared financial statements which comply with IFRS applicable for periods ending on or after 31 December 2021, together with the comparative period data as at and for the period ended on 31 December 2020. In preparing these financial statements, the Company's opening statement of financial position was prepared as of 1 January 2020, the date of the Company's transition to IFRS.

Notes to the financial statements
As of 31 December 2021
Reconciliation of net asset value attributable to shareholders as of 1 January $\mathbf{2 0 2 0}$ (date of transition to IFRS)

|  | as of 1 January 2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Local GAAP |  | Remeasurements | IFRS |
|  | Notes | $€$ |  | € |
| ASSETS |  |  |  |  |
| Non-current assets |  |  |  |  |
| Net tangible assets |  | 910.673 | - | 910.673 |
| Investment properties |  | 77.402 .913 | - | 77.402 .913 |
| Intangible assets with a finite life | a | 3.227 .783 | 693.467 | 3.921 .250 |
| Non-current financial assets | b | 1.221.066.751 | 170.424.125 | 1.391.490.876 |
| Non-current deferred tax assets | c | - | 661.636 | 661.636 |
| Other non-current assets |  | 136.410.899 | - | 136.410 .899 |
| Deferred tax assets | f | - | 12.905 .787 | 12.905.787 |
| Total non-current assets |  | 1.439.019.019 | 184.685.015 | 1.623.704.034 |
| Current assets |  |  |  |  |
| Trade receivables |  | 1.542.104 | - | 1.542.104 |
| Cash and cash equivalents | d | 140.723.963 | 5.815.407 | 146.539 .370 |
| Income tax receivables |  | 2.611 .656 | - | 2.611 .656 |
| Other current assets | e | 277.362 | (153.035) | 124.327 |
| Other receivables |  | 22.209.505 | - | 22.209.505 |
| Total current assets |  | 167.364 .590 | 5.662.372 | 173.026.962 |
| Total assets |  | 1.606.383.609 | 190.347.387 | 1.796.730.996 |
|  |  |  |  |  |
| LIABILITIES |  |  |  |  |
| Non-current liabilities |  |  |  |  |
| Bonds |  | - | - | - |
| Non-current financial liabilities | h | 87.329.649 | (327.512) | 87.002.137 |
| Other non-current liabilities |  | 344.341 | - | 344.341 |
| Non-current deferred tax liabilities | i | 390.995 | 18.462 .263 | 18.853.258 |
| Total non-current liabilities |  | 88.064.985 | 18.134.751 | 106.199.736 |
| Current liabilities |  |  |  |  |
| Loans due to banks |  | 207.124.472 | - | 207.124.472 |
| Current financial liabilities | j | 19.955 .920 | 120.416 | 20.076.336 |
| Trade payables |  | 20.746 .625 | - | 20.746.625 |
| Tax payables |  | 3.433 .900 | - | 3.433 .900 |
| Other current liabilities |  | 135.689 | - | 135.689 |
| Total current liabilities |  | 251.396.606 | 120.416 | 251.517.022 |
| Total liabilities |  | 339.461.591 | 18.255.167 | 357.716.758 |
|  |  |  |  |  |
| Net asset Value attributable to shareholders |  | 1.266.922.017 | 172.092.220 | 1.439.014.237 |

Reconciliation of net asset value attributable to shareholders as of 31 December 2020

|  | As of 31 December 2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Local GAAP |  |  | IFRS |
|  | Notes | $€$ | Remeasurements | $€$ |
| ASSETS |  |  |  |  |
| Non-current assets |  |  |  |  |
| Net tangible assets |  | 848.299 | - | 848.299 |
| Investment properties |  | 126.863 .179 | - | 126.863 .179 |
| Intangible assets with a finite life | a | 3.060 .006 | 726.969 | 3.786 .975 |
| Non-current financial assets | b | 1.284.802.999 | 181.368 .063 | 1.466.171.062 |
| Non-current deferred tax assets | c | - | 8.431 .150 | 8.431 .150 |
| Other non-current assets |  | 11.410 .265 | - | 11.410.265 |
| Total non-current assets |  | 1.426.984.748 | 190.526.182 | 1.617.510.930 |
| Current assets |  |  |  |  |
| Trade receivables |  | 858.089 | - | 858.089 |
| Cash and cash equivalents | d | 379.067 .856 | 86.839 | 379.154.695 |
| Income tax receivables |  | 14.256 .867 | - | 14.256 .867 |
| Other current assets | e | 1.371 .667 | (132.690) | 1.238 .978 |
| Other receivables |  | 8.620.029 | - | 8.620.029 |
| Total current assets |  | 404.174.507 | (45.851) | 404.128.657 |
| Total assets |  | 1.831.159.255 | 190.480.332 | 2.021.639.587 |

Lagfin S.C.A.,<br>Société en Commandite par Actions

Notes to the financial statements
As of 31 December 2021

| LIABILITIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Non-current liabilities |  |  |  |  |
| Bonds | f | 313.688 .959 | (3.274.727) | 310.414 .233 |
| Non-current financial liabilities | g | 177.069.706 | (1.908.266) | 175.161 .440 |
| Other non-current liabilities |  | 285.050 | - | 285.050 |
| Non-current deferred tax liabilities | h | 412.818 | 14.599 .779 | 15.12.617 |
| Total non-current liabilities |  | 491.456.533 | 9.416 .786 | 500.873.319 |
| Current liabilities |  |  |  |  |
| Loans due to banks |  | 191.307 .806 | - | 191.307 .806 |
| Current financial liabilities | i | 28.444.800 | 126.395 | 28.571 .195 |
| Trade payables |  | 5.250 .001 | - | 5.250 .001 |
| Tax payables |  | 1.386 .739 | - | 1.386 .739 |
| Other current liabilities |  | 41.657 .857 | - | 41.657 .857 |
| Total current liabilities |  | 268.047.203 | 126.395 | 268.173 .598 |
| Total liabilities |  | 759.503 .736 | 9.543 .181 | 769.046.917 |
| Net asset Value attributable to s |  | 1.071.655.519 | 180.937.151 | 1.252.592.670 |

The reconciliations between the Local GAAP and the IFRS values as of the date of transition to IFRS and as of 31 December 2020 are described as follows:
a. Intangible assets with a finite life: the difference is due to the write-off of intangible assets not meeting the IAS 38 requirements and the recognition of the right of use values connected to lease contracts as required by IAS 17;
b. Non-current financial assets: the difference relates to the valuation of the investments in subsidiaries and associates according to the Equity Method. As the participation in Davide Campari-Milano N.V. was valued with the Equity Method also with the Local GAAP, the main difference (about $€ 171$ million) is related to the recognition of goodwill (completely amortized according to the previous GAAP and not amortized according to IFRS);
c. Non-current deferred tax assets: the value recognized relates mainly to differences between tax values and IFRS values arose from the transition to IFRS;
d. Cash and cash equivalents: the difference relates to the recognition of financial assets fair values exceeding the acquisition costs (not accountable under Local GAAP);
e. Other current assets: under Local GAAP the expenses related to financial liabilities and lease contracts are accounted for as assets. These expenses have been reclassified in reduction of the liabilities (by applying the amortized cost if required) according to IFRS 9;
f. Bonds: the reconciliation is related to the application of the amortized cost valuation method on the issued bonds
g. Non-current financial liabilities: the adjustment is related mainly to the IFRS lease contracts recognition requirements and to the intercompany loans valued according to the amortized cost method (previously not applied under Local GAAP);
h. Non-current deferred tax liabilities: the value recognized under IFRS is mainly related to deferred tax calculated on the different tax-accounting value of the Davide Campari-Milano N.V. participation and to the IFRS lease contracts recognition requirements;
i. Current financial liabilities: the adjustment is related mainly to the IFRS lease contracts recognition requirements;

## Reconciliation to total comprehensive Income for the period ended 31 December 2020

|  | Notes | for the year ended 31 December 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Local GAAP |  | IFRS |
|  |  | $€$ | Remeasurements | $€$ |
| Income |  | 1.780 .840 |  | 1.780.840 |
| Other income |  | 29.644.551 | - | 29.644 .551 |
| Total Income |  | 31.425.391 | - | 31.425.391 |
| Cost of services and goods | a | (16.131.915) | 5.812 .028 | (10.319.888) |
| Staff expenses |  | (1.415.437) | - | (1.415.437) |
| Other expenses |  | (3.458.842) | - | (3.458.842) |
| Amortization and depreciation | b | (2.974.628) | 33.305 | (2.941.125) |
| Operating result |  | 7.444.570 | 5.845.530 | 13.290 .100 |

Lagfin S.C.A.,
Société en Commandite par Actions
Notes to the financial statements
As of 31 December 2021


The profit and loss remeasurement for the year ended on 31 December 2020 are related to:
a. Cost of services and goods: mainly due to the write-off of the bond fees paid according to the amortized cost valuation method and to the valuation of the lease contracts according to IFRS 16;
b. Amortization and depreciation: due to the write-off of intangible assets not meeting the IAS 38 requirements and the recognition of the right of use values connected to lease contracts as required by IAS 17;
c. Share of profit (loss) of subsidiaries, associates and joint ventures: the difference is due to the differences on the equity valuation method application between the Local GAAP and IFRS;
d. Financial income: the difference relates to the recognition of financial assets fair values exceeding the acquisition costs (not accountable under Local GAAP);
e. Financial expenses: the financial expenses are increased by about Euro 3,1 millions due to the amortized cost valuation method applied on the bond and on other liabilities and are reduced by about $€ 10,6$ million due to the write off of the Local GAAP amortization of the goodwill acquired with the Davide CampariMilano N.V. participation;
f. Deferred tax: includes all the tax effects related to the IAS Transition;
g. Values credited (debited) to capital: includes the equity variations of the subsidiary Davide CampariMilano N.V. not related to the income of the period.

## 25. CONTINGENCIES

The Company did not have any contingent liabilities as of 31 December 2021.

## 26. COMMITMENTS

The total uncalled capital commitments on investments in private equity holdings amounts to $€ 21.569 .079,24$ (2020: $€ 13.121 .868,32$ ) and commitments on bank loans approved and not used as at year end amounts to $€ 165.000 .000,00$.

In 2019 and 2020 the Company purchased real estate properties under construction in Monaco, for a total consideration of $€ 247.000 .000,00$ of which $€ 100.800 .000,00$ have already been paid. The entire price will be paid in the next years following the progress of works.

During 2021 the Company has provided unsecured guarantees for a total amount of $£ 7.670 .000,00$ on behalf of related parties. No liability is expected to arise.

# Lagfin S.C.A., <br> Société en Commandite par Actions 

Notes to the financial statements
As of 31 December 2021

The Company total capital commitment with GENEO Capital Entrepreneur amounts to $€ 1.260 .000,00$ of which $€ 780.000,00$ have already been paid.

A pledge on certificates for a total value of $€ 58.000 .000,00$ have been signed against the provision of a credit line of $€ 60.000 .000,00$, expiring on 30 June 2022.

The Company signed a guarantee of $€ 507.187,74$ issued by an Italian bank in favour of the Financial Administration (Agenzia delle Entrate) against surplus VAT credits offset under the group VAT scheme. The deadline is September 2023.

## 27. RELATED PARTIES

The Company adopts procedures to ensure the substantive and procedural transparency and integrity of transactions with related parties, whether carried out directly or through subsidiaries, in addition to defining the concept of related parties.

The main intra-group activities, paid for at market prices, are carried out on the basis of contractual relationships, which in particular relate to:

- the management of investments;
- the financial relationship with the shareholders.

In addition, transactions with related parties include the agreement with Davide Campari-Milano N.V., relating to the option, exercised jointly with the Campari Group's other Italian subsidiaries, to adopt the national tax consolidation scheme governed by articles 117 et seq. of the Consolidated Law on Corporate Income Tax (TUIR) for the period running from 2021 to 2023.
The Company has also joined, along with Davide Campari-Milano N.V. the Campari Group VAT scheme pursuant to article 73, para. 3, of Presidential Decree (DPR) 633/72.
The receivables and payables arising as a result of the tax consolidation procedure are non-interestbearing.
No other transactions have taken place with controlling entities, nor with their directly and/or indirectlyowned subsidiaries, other than with Group companies.

## 28. EVENTS AFTER THE REPORTING PERIOD

The Company has provided an unsecured guarantee for an amount of $£ 7.000 .000,00$ on behalf of a related party. No liability is expected to arise.

In February 2022, a number of countries (including the US, UK and EU) imposed sanctions against certain entities and individuals in Russia as a result of the official recognition of the Donetsk People Republic and Lugansk People Republic by the Russian Federation. Announcements of potential additional sanctions have been made following military operations initiated by Russia against the Ukraine on 24 February 2022. Due to the growing geopolitical tensions, since February 2022, there has been a significant increase in volatility on the securities and currency markets, as well as a significant depreciation of the Ruble against the US\$ and the $€$. It is expected that these events may affect the activities of Russian enterprises in various sectors of the economy. The Company regards these events as non-adjusting events after the reporting period.

